

# MOPAN assessment of GPE

2017-18

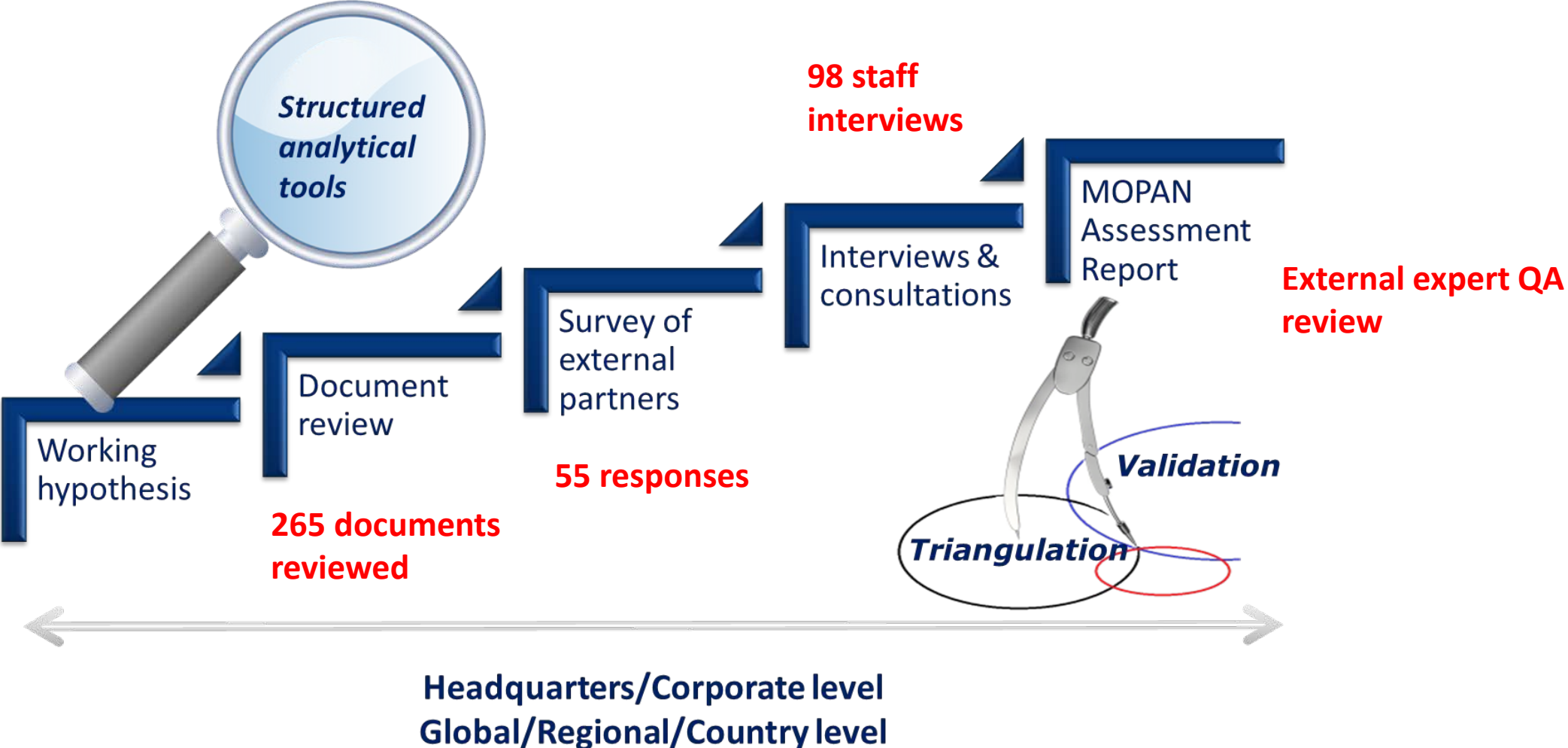
Key Findings

11 June 2019  
Stockholm , Sweden

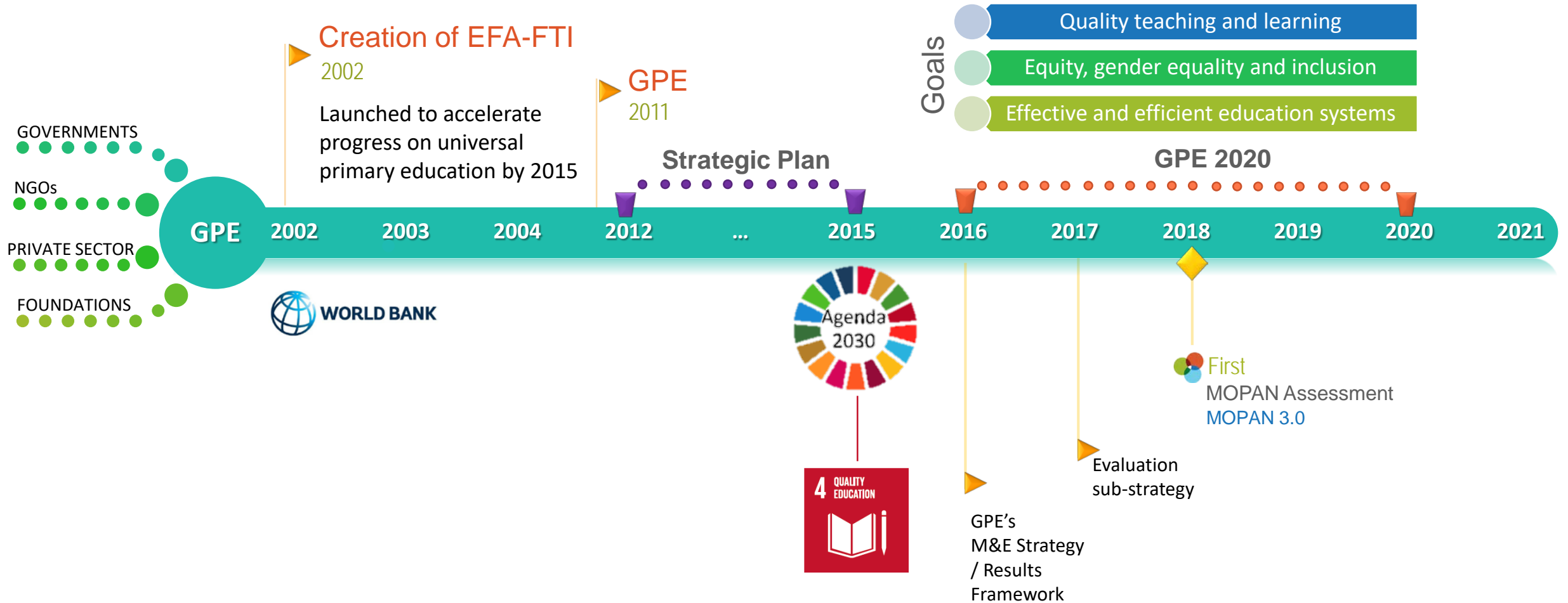


1. How was the assessment conducted for GPE?
2. What are the key messages for GPE?

# GPE Assessment Process



# MOPAN within the larger trajectory of GPE



1. How was the assessment conducted for GPE?
2. What are the key messages for GPE?

# Key contextual matters



**Partnership approach is complex to manage; many voices**



**Replenishment is positive; growth is putting resource pressures on the Secretariat**



**Relationship with the World Bank is complex, given the WB's multiple roles**



**Grant agent process brings contradiction (roles, responsibilities and accountabilities)**



**GPE identity (partnership, secretariat, funding mechanism, country partners)**

# Key Strengths of the GPE per MOPAN Performance Area

## 1. STRATEGIC MANAGEMENT

*Shared vision and charter*

*Clear strategic direction*

*Focus on mandate (quality education)*

*Comparative advantage in national systems development*

*Good coverage and commitment to cross-cutting priorities*

## 2. OPERATIONAL MANAGEMENT

*Assets, systems and capacities well aligned to strategic direction*

*WB financial and HR systems operate effectively*

*Processes are flexible according to country needs (differentiation)*

*Financial systems demonstrate good accountability*

*Competent and committed workforce*

## 5. RESULTS

*Potential for capacity development through ESA/ESP*

*FCAC – relevant processes*

*M&E embedded and tracked*

## 3. RELATIONSHIP MANAGEMENT

*Committed global partnership – strong advocacy work*

*Country relationship through LEG*

*Committee efficiency & DCP pre-meeting*

*New CRM system*

*Negotiation and influence at country level*

## 4. PERFORMANCE MANAGEMENT

*More processes being systematized*

*Accounting systems are transparent and improving; including value for money work*

*Information management is receiving focus and improving*

*Risk analysis work has engaged staff across the agencies and is proactive*

# Key Challenges of the GPE per MOPAN Performance Area

## 1. STRATEGIC MANAGEMENT

*Blurred role (fund vs. partnership)*  
*Lack of visibility/comparative advantage*  
*Mandate scope has been broadened*  
*Growth management*  
*Strategic performance not yet synthesized*

## 3. RELATIONSHIP MANAGEMENT

*Internal growth/staffing (thematic vs. country focus)*  
*Type of engagement with partners (UIS, IIEP)*  
*Pre-board meetings not fully transferred to Board – different participation*

## 5. RESULTS

*Indicators too cumbersome and not SMART enough*  
*Monitoring of ESPs would be valuable*

## 2. OPERATIONAL MANAGEMENT

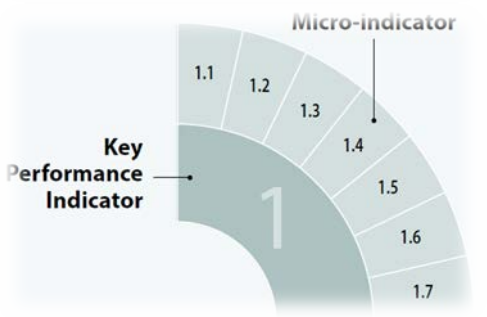
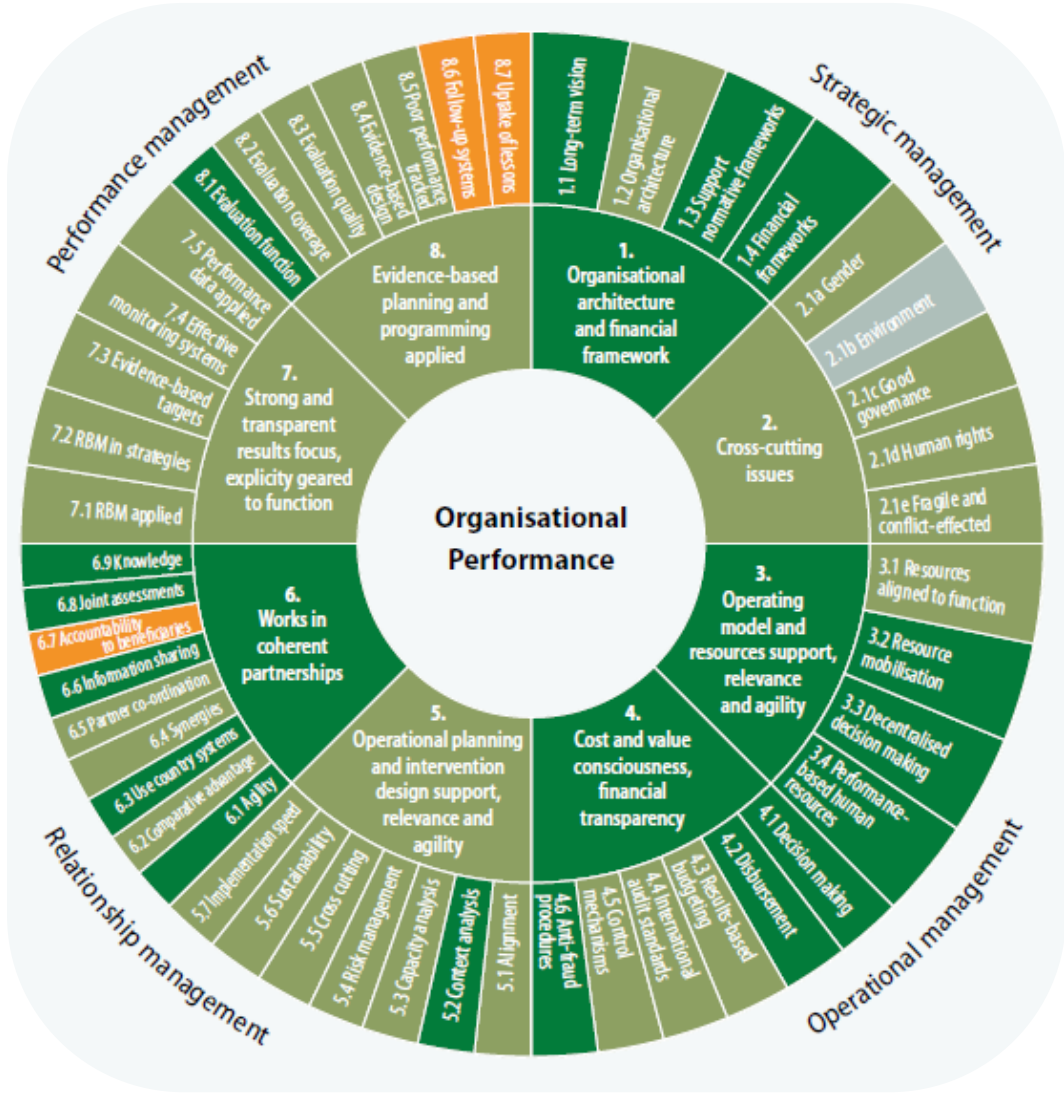
*Confusion in roles, responsibilities of actors/country actors/partners*  
*Fragmentation – silos, incomplete systems, duplication and gaps*  
*Roles and responsibility*  
*Communication and advocacy affected by role confusion*

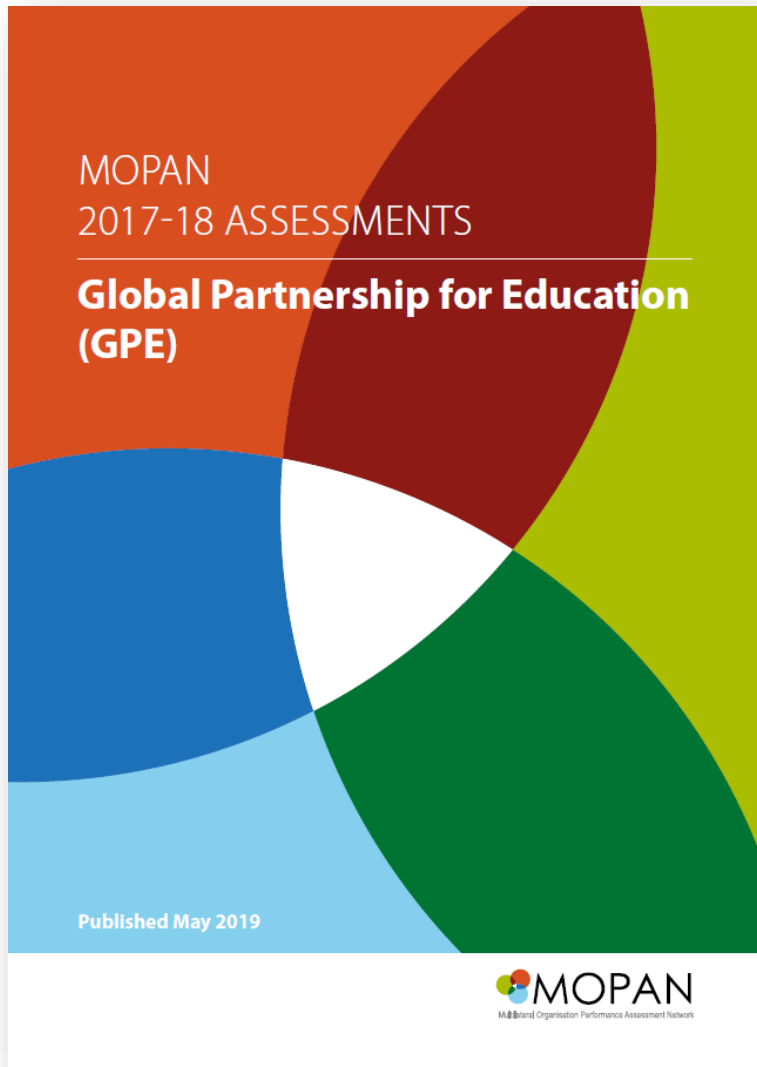
## 4. PERFORMANCE MANAGEMENT

*Overall GPE performance reporting dispersed*  
*Disbursement delays - lack of analysis*  
*Approach to capturing and sharing lessons learned not yet systematic*  
*Difficult to prove contribution; but efforts to do so could be improved*



# Performance ratings





## Final report: May 2019

- Final Brief, Executive Summary,
- Detailed Assessment, Overall Performance
- Annexes (Evidence Table, List of Documents, Partner Survey Results)

## Management Response

- Within approximately 2 months of release of the report

## Publicly accessible at:

[www.mopanonline.org](http://www.mopanonline.org)

# Thank you.

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# MOPAN looks at 5 performance areas

ORGANISATIONAL  
EFFECTIVENESS

## PERFORMANCE AREAS

### STRATEGIC MANAGEMENT

*Clear strategic direction geared to key functions, intended results and integration of relevant cross-cutting priorities*

### OPERATIONAL MANAGEMENT

*Assets and capacities organised behind strategic direction and intended results, to ensure relevance, agility and accountability*

### RELATIONSHIP MANAGEMENT

*Engaging in inclusive partnerships to support relevance, to leverage effective solutions and to maximise results (in line with Busan Partnerships commitments)*

### PERFORMANCE MANAGEMENT

*Systems geared to managing and accounting for development and humanitarian results and the use of performance information, including evaluation and lesson-learning*

### RESULTS

*Achievement of relevant, inclusive and sustainable contributions to humanitarian and development results in an efficient way*

Source: MOPAN 3.0 Methodology, 2017-18